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2010-11 Connecticut Economic Review

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Northeast Utilities System P.O. Box 270 Hartford, CT 06141-0270 1-860-665-5143





Northeast Utilities Companies

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Northeast Utilities Companies

Connecticut National Rankings

Per Capita Income	#]
Finance and Insurance Jobs	#2
Research and Development	#2
High Speed Connectivity	#2
Advanced Degrees	#3
Energy Efficiency	#3
Production per Energy Unit	#3
Foreign Direct Investment	#4
Total State Production	#4
Low Poverty Rate	#4
Scientists and Engineers	#5
Manufacturing Productivity	#6
Health Insured Population	#7
Healthy Residents	#7
Patents	#8
Exports	#8
Worldwide Productivity	#8

Connecticut Quick Facts

Population	3,574,097
Land Area (sq. mi.)	4,845
Per Capita Income	\$55,063
Employment	1,615,350
Manufacturing Employment	171,200
Per Capita Exports	\$3,973
Gross State Product per Capita	\$64,635
GSP per Manufacturing Worker	\$313,625

2010-11 Connecticut Economic Review

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Succeed and Excel With Us!



Rod Powell

Jeff Butler

A new decade dawns with economic challenges all around us. But for the companies and people who call Connecticut home, there are plenty of reasons for optimism.

Just take a look at the key economic indicators (listed at left) where Connecticut ranks in the Top 10 nationally, making it a global location of choice for innovators, learners and those seeking opportunities to succeed and excel.

Consider Connecticut's:

- Consumer wealth and diversified industrial base combined with unrivaled workforce productivity, and fueled by exceptional educational achievement levels.
- Location which offers affordable and easy access to world markets, and the state's high-speed communications networks and modern energy infrastructure putting it at the leading edge of technology.
- Healthy, safe communities loaded with amenities and diverse lifestyle options.

Connecticut Light & Power and Yankee Gas are proud to help promote the state and enhance its economic competitiveness. We hope you'll make the smart business decision to succeed and excel with us in Connecticut!

Sincerely,

Rodney O. Powell
President & Chief Operating Officer

Yankee Gas

Jeffrey D. Butler President & Chief Operating Officer Connecticut Light & Power To learn how CL&P and Yankee
Gas can help your business move
to or expand in Connecticut, or to
request a presentation on the
findings in this report, please contact
our Economic Development and
Community Relations department
at (860) 665-5143. Also, visit our
web sites at www.cl-p.com and
www.yankeegas.com.

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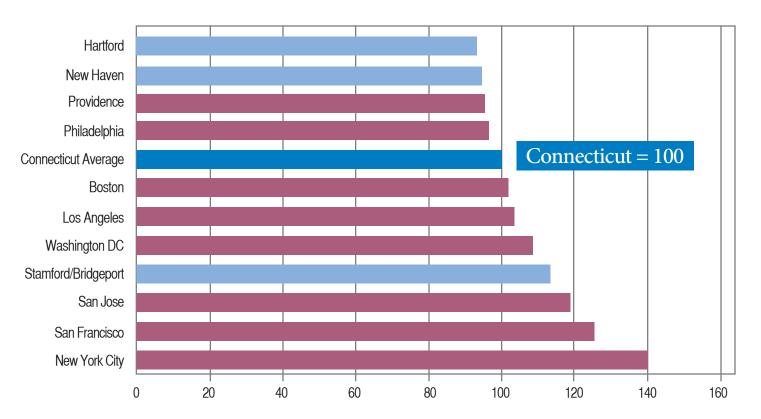
Section One

Economic Overview

Connecticut's Cost of Living is Competitive

- Connecticut's cost of living compares favorably to other premier business locations.
- Home prices are roughly half as much in Connecticut as in the New York City area.
- Housing costs in the Bridgeport/Stamford area are only 70% of the costs in New York City.

2010 Metropolitan Area Cost of Living Index

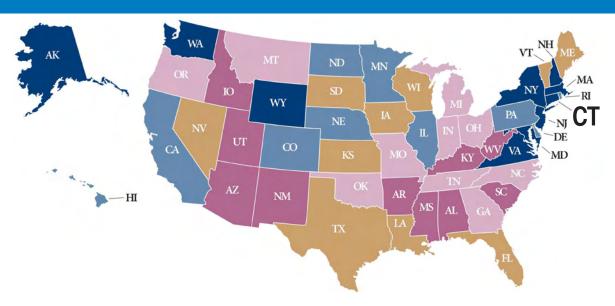


Section One **Economic Overview**

Section One

Economic Overview

Connecticut Leads the Nation in Income



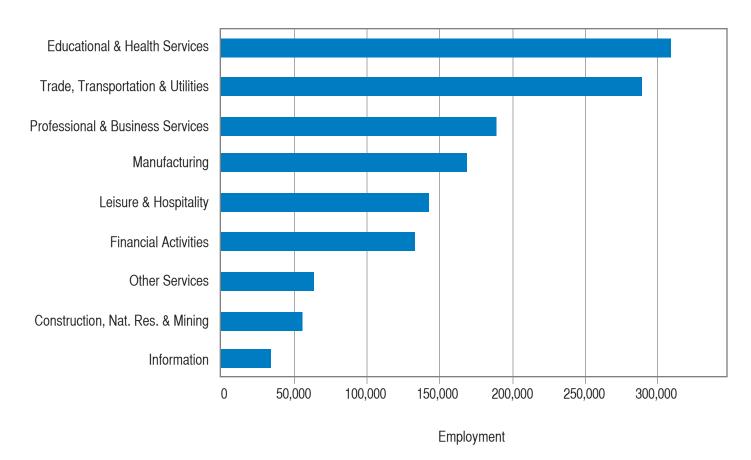
Per Capita Income

		1			
Rank	State	Per Capita Income	Rank	State	Per Capita Income
1	Connecticut	\$55,063	26	Nevada	\$37,691
2	New Jersey	\$50,009	27	lowa	\$37,623
3	Massachusetts	\$49,643	28	Louisiana	\$37,520
4	Maryland	\$48,275	29	Wisconsin	\$37,398
5	Wyoming	\$48,178	30	Maine	\$36,479
6	New York	\$46,459			
7	Virginia	\$44,129	31	Oregon	\$36,125
8	Alaska	\$43,209	32	Missouri	\$35,938
9	Washington	\$42,933	33	Oklahoma	\$35,840
10	New Hampshire	\$42,585	34	Ohio	\$35,590
			35	Montana	\$34,794
11	California	\$42,548	36	North Carolina	\$34,719
12	Hawaii	\$42,075	37	Michigan	\$34,334
13	Illinois	\$41,904	38	Tennessee	\$34,245
14	Minnesota	\$41,859	39	Georgia	\$33,980
15	Colorado	\$41,839	40	Indiana	\$33,912
16	Rhode Island	\$41,324			
17	North Dakota	\$40,727	41	Alabama	\$33,360
18	Pennsylvania	\$40,161	42	Arizona	\$33,244
19	Delaware	\$39,949	43	New Mexico	\$33,212
20	Nebraska	\$39,277	44	Arkansas	\$32,423
			45	South Carolina	\$32,338
21	Kansas	\$39,263	46	Kentucky	\$32,306
22	Vermont	\$39,021	47	West Virginia	\$32,067
23	Florida	\$38,890	48	Idaho	\$31,662
24	Texas	\$38,546	49	Utah	\$31,612
25	South Dakota	\$38,208	50	Mississippi	\$30,426
				IIS Average	\$30,626

Connecticut Employment by Industry

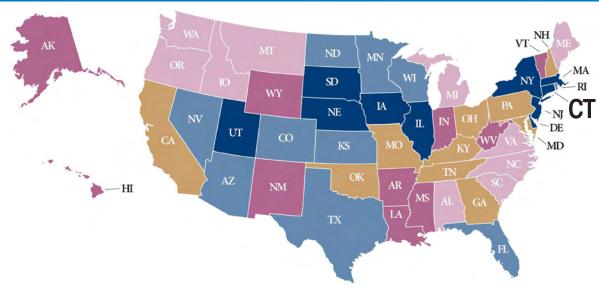
- Connecticut's economy is diverse.
- Connecticut is a national leader in finance, insurance, health care and precision manufacturing that supports the defense (aerospace, submarine) and medical device industries.

Connecticut's Private Employment Mix



Section One Economic Overview Section One Economic Overview

Connecticut is a Leader in Finance and Insurance

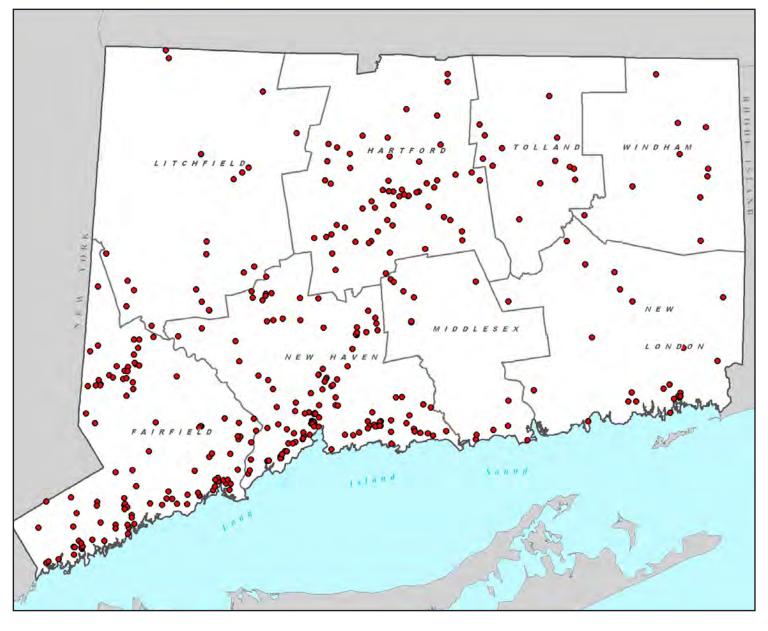


Share of Employment in Finance and Insurance

Rank	State	Percent	Rank	State	Percent
1	Delaware	10.6%	26	New Hampshire	5.3%
2	Connecticut	9.2%	27	Oklahoma	5.2%
3	South Dakota	8.3%	28	Georgia	5.1%
4	New York	8.1%	29	Tennessee	5.0%
5	Utah	7.4%	30	Kentucky	4.9%
6	Nebraska	7.3%			
7	lowa	7.2%	31	North Carolina	4.9%
8	Illinois	7.1%	32	Washington	4.9%
9	New Jersey	6.9%	33	Michigan	4.9%
10	Massachusetts	6.7%	34	Idaho	4.7%
			35	Virginia	4.7%
11	Colorado	6.6%	36	South Carolina	4.7%
12	Minnesota	6.4%	37	Alabama	4.7%
13	Arizona	6.4%	38	Montana	4.7%
14	Rhode Island	6.3%	39	Oregon	4.6%
15	Texas	6.2%	40	Maine	4.6%
16	Florida	6.2%			
17	North Dakota	6.1%	41	Indiana	4.4%
18	Kansas	5.9%	42	Mississippi	4.3%
19	Wisconsin	5.9%	43	Wyoming	4.3%
20	Nevada	5.8%	44	Hawaii	4.3%
			45	Louisiana	4.3%
21	Pennsylvania	5.7%	46	Arkansas	4.2%
22	Missouri	5.7%	47	New Mexico	3.9%
23	Maryland	5.5%	48	West Virginia	3.8%
24	California	5.4%	49	Vermont	3.7%
25	Ohio	5.3%	50	Alaska	3.7%
				U.S. Average	6.0%

Connecticut's Biomedical Industry

- Connecticut has a large concentration of biomedical companies.
- Half of the 400 biomedical firms are medical device manufacturers producing \$1.5 billion in sales per year.
- The medical device industry exports \$1 billion in products annually.



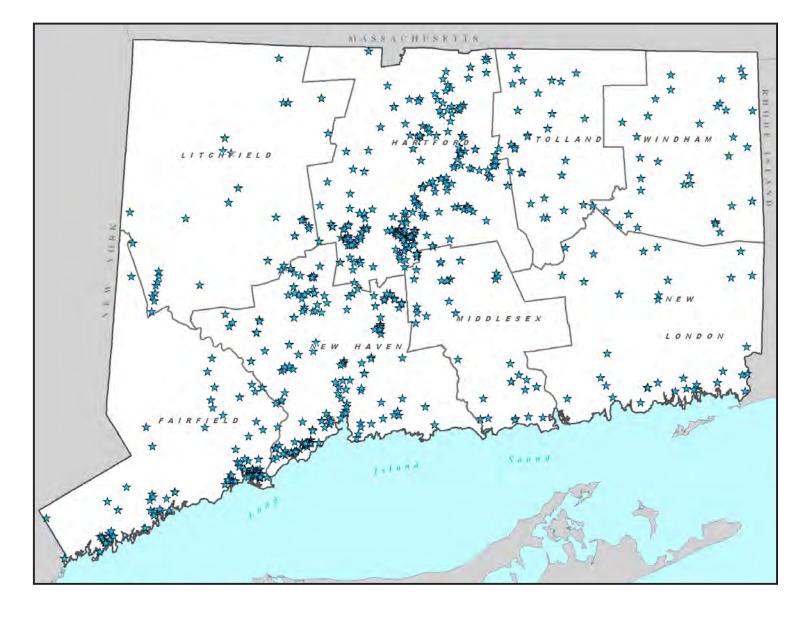
Biomedical Companies

6

Connecticut's Aerospace Industry

Key Connecticut Economic Indicators

- More than 250 aerospace companies in Connecticut employ nearly 40,000 workers.
- Between 2004 and 2009, Connecticut companies exported more than \$30 billion in aerospace components.
- In 2009, it is estimated that aerospace firms contributed more than \$6 billion to Connecticut's Gross State Product.

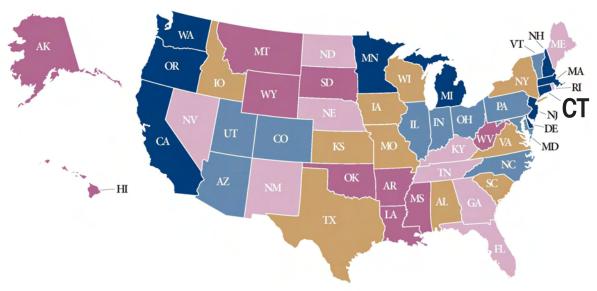


	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Population											
Connecticut (1,000)	3,518	3,503	3,489	3,485	3,477	3,475	3,468	3,448	3,428	3,412	3,386
United States (1,000)	307,007	304,375	301,580	298,593	295,753	293,046	290,326	287,804	285,082	282,172	279,040
GDP per Employee											
All Industries	\$103,898	\$102,170	\$99,365	\$95,598	\$90,871	\$88,155	\$82,470	\$79,921	\$79,876	\$78,217	\$72,921
Manufacturing	\$145,496	\$140,990	\$139,354	\$135,445	\$117,201	\$115,831	\$100,172	\$95,638	\$89,279	\$86,180	\$83,867
Wholesale Trade	\$158,811	\$155,157	\$157,238	\$149,897	\$141,601	\$133,849	\$127,346	\$122,887	\$123,630	\$121,506	\$115,275
Information	\$197,261	\$181,943	\$182,353	\$174,214	\$173,412	\$161,957	\$146,456	\$138,331	\$117,804	\$110,157	\$122,531
Finance & Insurance	\$216,448	\$229,400	\$221,138	\$219,066	\$203,694	\$196,014	\$164,320	\$159,615	\$175,243	\$182,611	\$145,584
Professional, Scientific, & Technical Services	\$106,839	\$104,526	\$101,347	\$98,300	\$96,369	\$92,019	\$89,335	\$87,558	\$87,640	\$82,664	\$77,813
Management of Companies & Enterprises	\$185,376	\$184,562	\$208,523	\$184,836	\$183,519	\$183,731	\$170,009	\$147,105	\$154,554	\$172,040	\$156,060
Manufacturing Exports (Millions \$)										
Connecticut	\$12,375	\$14,094	\$12,971	\$11,527	\$9,064	\$8,119	\$7,747	\$7,927	\$8,183	\$7,648	\$6,756
Per Capita Personal Income											
Connecticut	\$55,063	\$57,248	\$56,510	\$52,809	\$48,543	\$46,459	\$43,785	\$43,373	\$43,617	\$41,920	\$38,718
United States	\$39,626	\$40,673	\$39,458	\$37,698	\$35,424	\$33,881	\$32,271	\$31,461	\$31,145	\$30,318	\$28,333
Unemployment Rate (%)											
Connecticut	8.2	5.6	4.6	4.4	4.9	4.9	5.5	4.4	3.1	2.3	2.7
United States	9.3	5.8	4.6	4.6	5.1	5.5	6.0	5.8	4.7	4.0	4.2
New Housing Permits											
Single Family	2,442	3,139	5,348	7,107	8,817	9,263	8,180	8,484	7,835	8,158	9,249
Multi Family	1,344	2,081	2,398	2,129	3,068	2,574	2,255	1,247	1,455	1,218	1,388



Section Two Section Two Business Innovation Business Innovation

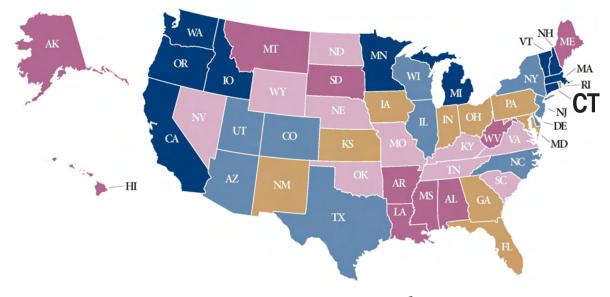
Connecticut's Businesses Invest in Their Futures



R&D per \$100,000 of Sales*

Rank	State		R&D	Rank	State	R&D
1	Massachusetts		\$6,080	26	Kansas	\$1,300
2	Connecticut		\$4,900	27	Alabama	\$1,280
3	Washington		\$4,770	28	South Carolina	\$1,130
4	Michigan		\$4,670	29	New York	\$1,100
5	New Jersey		\$4,320	30	lowa	\$1,050
6	California		\$4,020			
7	New Hampshire		\$3,470	31	Rhode Island	\$1,010
8	Minnesota		\$2,940	32	New Mexico	\$910
9	Delaware		\$2,610	33	Georgia	\$820
9	Oregon		\$2,610	34	Tennessee	\$750
				35	Nebraska	\$710
11	Colorado		\$2,520	36	Florida	\$700
12	Indiana		\$2,200	37	Kentucky	\$690
13	Pennsylvania		\$2,160	38	Maine	\$640
14	Illinois		\$2,030	39	North Dakota	\$520
15	North Carolina		\$2,020	40	Nevada	\$490
16	Vermont		\$1,940			
17	Utah		\$1,930	40	West Virginia	\$490
18	Arizona		\$1,790	42	Montana	\$460
19	Ohio		\$1,770	42	Oklahoma	\$460
20	Maryland		\$1,700	44	Hawaii	\$450
				45	South Dakota	\$430
21	Wisconsin		\$1,640	46	Arkansas	\$410
22	Idaho		\$1,610	47	Mississippi	\$380
23	Virginia		\$1,540	48	Louisiana	\$200
24	Missouri		\$1,360	49	Alaska	\$160
25	Texas		\$1,350	50	Wyoming	\$140
Source:	National Science Foundat	tion, Scienc	ce and Engineering	Indicators, 2010	U.S. Average*	\$1,693

Connecticut's Businesses Innovate



Patents per 100,000 Workers

Rank	State	Patents	F	Rank	State	Patents
1	Idaho	154.3		26	Indiana	39.3
2	Washington	152.5		27	New Mexico	37.3
3	Vermont	152.2		28	Georgia	36.5
4	California	146.6		29	Kansas	32.4
5	Massachusetts	116.5		30	Florida	30.3
6	Oregon	110.7				
7	Minnesota	99.1		31	Virginia	29.5
8	Connecticut	87.0		32	Nevada	29.4
9	New Hampshire	86.8		33	Missouri	26.3
10	Michigan	77.0		34	Oklahoma	26.2
				35	South Carolina	25.3
11	Colorado	76.5		36	Tennessee	24.7
12	Delaware	74.8		37	North Dakota	22.4
13	New Jersey	73.0		38	Kentucky	20.8
14	Arizona	64.4		39	Wyoming	20.6
15	Utah	64.2		40	Nebraska	20.4
16	New York	61.2				
17	Texas	57.5		41	Maine	19.8
18	Wisconsin	53.4		42	Montana	17.0
19	North Carolina	51.4		43	Alabama	16.1
20	Illinois	51.2		44	Louisiana	13.5
				45	West Virginia	12.4
21	Maryland	50.7		46	Alaska	12.1
22	Rhode Island	50.3		47	Hawaii	12.0
23	Pennsylvania	47.4		48	Mississippi	11.4
24	Ohio	46.1		49	South Dakota	11.4
25	lowa	45.3		50	Arkansas	8.2
					U.S. Average	63.1

Source: U.S. Patent Office, State Science and Technology Institute, 2009

^{*} Research and Development (R&D) Expenditures per \$100,000 of Output

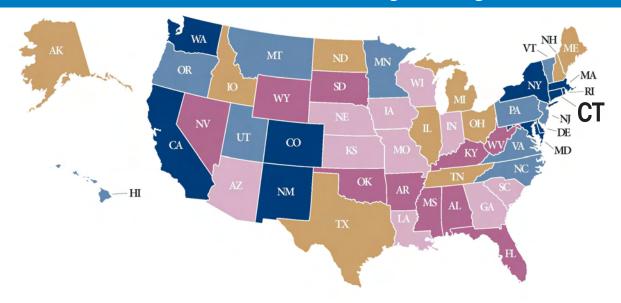
Section Two

Business Innovation

Section Two

Business Innovation

Connecticut's Science and Engineering Enclave



Scientists and Engineers per 100,000 Employees

			_		_ ,	
Rank	State	Employed Scientists and Engineers	F	Rank	State	Employed Scientists and Engineers
1	Massachusetts	1,000		26	 Maine	350
2	New Mexico	930		26	Tennessee	350
3	Maryland	910		28	Alaska	340
4	Delaware	730		28	New Hampshire	340
5	Connecticut	590		30	Texas	330
6	Rhode Island	550				
7	Washington	540		30	Wisconsin	330
8	Colorado	520		32	Indiana	320
9	California	510		32	Missouri	320
9	New York	510		34	lowa	310
				34	Nebraska	310
9	Virginia	510		36	Kansas	300
12	Vermont	490		36	South Carolina	300
13	New Jersey	480		38	Arizona	290
13	Pennsylvania	480		38	Georgia	290
15	Oregon	460		38	Louisiana	290
16	Hawaii	450				
17	North Carolina	440		41	Alabama	280
17	Utah	440		42	Mississippi	270
19	Minnesota	420		42	Oklahoma	270
19	Montana	420		44	Kentucky	260
				44	West Virginia	260
21	North Dakota	400		44	Wyoming	260
22	Idaho	390		47	South Dakota	250
23	Illinois	380		48	Arkansas	220
23	Michigan	380		49	Nevada	210
25	Ohio	370		50	Florida	200
					U.S. Average*	411

Source: National Science Foundation, Science and Engineering Indicators, 2010

Connecticut is Home to High-Quality Companies

Connecticut's Fortune 500 Companies

Connecticut Rank	Fortune 500	Company	City	Industry	Revenues 2009 (\$ Millions)
1	4	General Electric	Fairfield	Diversified Financials	156,779
2	37	United Technologies	Hartford	Aerospace and Defense	52,920
3	63	Aetna	Hartford	Health Care: Insurance and Managed Ca	re 34,764
4	97	Hartford Financial Services	Hartford	Insurance: Property and Casualty (stock)	24,701
5	152	Xerox	Norwalk	Computers, Office Equipment	15,179
6	262	Praxair	Danbury	Chemicals	8,956
7	375	Pitney Bowes	Stamford	Computers, Office Equipment	5,569
8	377	Emcor Group	Norwalk	Engineering, Construction	5,548
9	385	Northeast Utilities	Hartford	Utilities: Gas and Electric	5,439
10	402	Terex	Westport	Construction and Farm Machinery	5,205
11	463	W.R. Berkley	Greenwich	Diversified Financials	4,431

Source: Fortune, Money.CNN.com, Hoovers, 2010

Major Connecticut Private Employers

Employers	Industry	Connecticut Employees
United Technologies Corp.	Building Systems & Aerospace	25,000
Hartford Financial Services Group	Insurance & Financial Services	12,000
oxwoods Resort Casino	Tourism and Gaming	10,000
Mohegan Sun	Tourism and Gaming	10,000
ale University	Education	9.000
etna	Insurance & Finanical Services	9,000
General Dynamics Electric Boat	Submarine Construction	8,200
AT&T Connecticut	Telecommunications	6,800
Pfizer	Pharmaceuticals	6,500
General Electric Co.	Electronic Equipment & Supplies-Mfrs	6,000

Source: Hartford Courant-Hartford Business Journal, July 2006, Careeronestop.org, Connecticut Department of Labor & Internet

^{* 50} state average

Section Two

Business Innovation

Section Three

Education and Productivity

Connecticut is a "New Economy" Leader

Connecticut Indicators Rank 5 State "New Economy" Index High-Wage Traded Services Manufacturing Value-Added Foreign Direct Investment Migration of U.S. Knowledge Workers Managerial, Professional, Technical Jobs Workforce Education **Broadband Telecommunications** Fastest-Growing Firms Industry Investment in R&D **Inventor Patents** Venture Capital **IPOs** Alternative Energy Use IT Professionals 10 Online Population 13 High-Tech Jobs 14

Connecticut Excels at All Levels of Education

Connecticut's Schools are Nationally Competitive

Education Metrics	Connecticut Rank
Low Public High School Dropout Rate in 2007	2
ACT Average Composite Score in 2009	2
Percent of Population with a Bachelor's Degree or More in 2008	2
Percent of Public School Fourth Graders Proficient or Better in Reading in 2007	3
Percent of Population Who Have Completed an Advanced Degree in 2008	3
Per Capita State and Local Government Expenditures for Elementary and Secondary Education as a percent of All Education Expenditures in 2007	4
Per Capita State and Local Government Expenditures for Elementary and Secondary Education in 2007	5
Average Salary of Public School Teachers in 2010	6
Per Pupil Public Elementary and Secondary School Expenditures in 2010	6
Per Capita State and Local Government Expenditures for Education in 2007	7

Source: National Education Association, U.S. Department of Education, American College Testing Program, CQ Press State Rankings, U.S. Census Bureau, American Community Survey

Connecticut's Workforce Offers High Educational Attainment



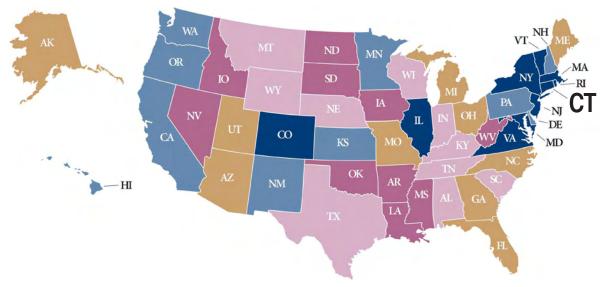
High School Graduates or Higher 89%

Education and Productivity

Section Three

Education and Productivity

Connecticut has a Highly Educated Workforce



Share of Adult Population with Master's, Professional or Doctorate Degrees

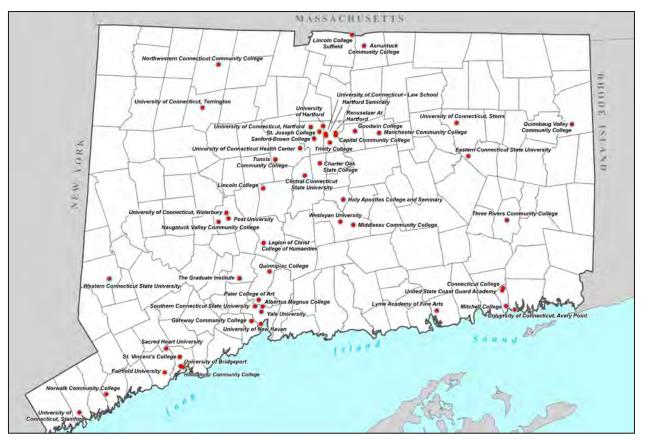
	_				•
Rank	State	Population with Advanced Degrees	Rank	State	Population with Advance Degrees
1	Massachusetts	16.4%	26	Utah	9.1%
2	Maryland	16.0%	27	Florida	9.0%
3	Connecticut	15.5%	28	Alaska	9.0%
4	Virginia	14.1%	29	Ohio	8.8%
5	New York	14.0%	30	North Carolina	8.8%
6	Vermont	13.3%			
7	New Jersey	12.9%	31	Nebraska	8.8%
8	Colorado	12.7%	32	Kentucky	8.5%
9	Rhode Island	11.7%	33	Texas	8.5%
10	Illinois	11.7%	34	South Carolina	8.4%
			35	Wisconsin	8.4%
11	Delaware	11.4%	36	Montana	8.3%
12	New Hampshire	11.2%	37	Indiana	8.1%
13	Washington	11.1%	38	Tennessee	7.9%
14	California	10.7%	39	Wyoming	7.9%
15	Oregon	10.4%	40	Alabama	7.7%
16	New Mexico	10.4%			
17	Minnesota	10.3%	41	Nevada	7.6%
18	Kansas	10.2%	42	Idaho	7.5%
19	Pennsylvania	10.2%	43	lowa	7.4%
20	Hawaii	9.9%	44	Oklahoma	7.4%
			45	South Dakota	7.3%
21	Georgia	9.9%	46	Mississippi	7.1%
22	Maine	9.6%	47	Louisiana	6.9%
23	Missouri	9.5%	48	West Virginia	6.7%
24	Michigan	9.4%	49	North Dakota	6.7%
25	Arizona	9.3%	50	Arkansas	6.1%
				U.S. Average	10.3%

Source: U.S. Census Bureau, American FactFinder, 2009

Connecticut has Excellent Colleges and Universities

Connecticut's Enrollment Exceeded 200,000 in 2010 with Nearly 110,000 Full-time Undergraduates.

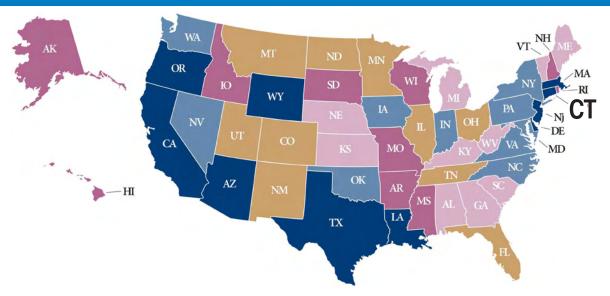
- Connecticut has 44 colleges and universities.
- The University of Connecticut has seven locations across the state, including the UConn Health Center.
- The Connecticut State University System includes four regional institutions.
- The U.S. Coast Guard Academy is one of five United States federal service academies.
- Top tier national independent colleges and universities include: Connecticut College, Fairfield University, Trinity College, Wesleyan University, Yale University.



School	Enrollment	School	Enrollment	School	Enrollment
Albertus Magnus College	1,961	Lyme Academy College of Fine Arts	85	Southern Connecticut State University	11,964
Asnuntuck Community College	1,836	Manchester Community College	7,540	St. Vincent's College	585
Capital Community College	4,518	Middlesex Community College	2,952	The Graduate Institute	202
Central Connecticut State University	12,477	Mitchell College	992	Three Rivers Community College	5,161
Charter Oak State College	2,255	Naugatuck Valley Community College	7,195	Trinity College	2,396
Connecticut College	1,887	Northwestern Community College	1,832	Tunxis Community College	4,666
Eastern Connecticut State University	5,606	Norwalk Community College	6,740	University of Bridgeport	5,155
Fairfield University	5,181	Paier College of Art	223	University of Connecticut	30,034
Gateway Community College	7,328	Post University	3,943	University of Hartford	7,180
Goodwin College	2,791	Quinebaug Valley Community College	2,288	University of New Haven	5,949
Hartford Seminary	158	Quinnipiac University	8,166	U.S. Coast Guard Academy	1,019
Holy Apostles College and Seminary	343	Rensselaer at Hartford	430	Wesleyan University	3,215
Housatonic Community College	6,197	Sacred Heart University	6,249	Western Connecticut State University	6,582
Legion of Christ College of Humanities	96	Saint Joseph College	2,326	Yale University	11,701
Lincoln College of New England	1,072	Sanford Brown College	148	Total	200,624

Source: CT Dept. of Higher Education, 2010

Connecticut Workers Add Significant Value

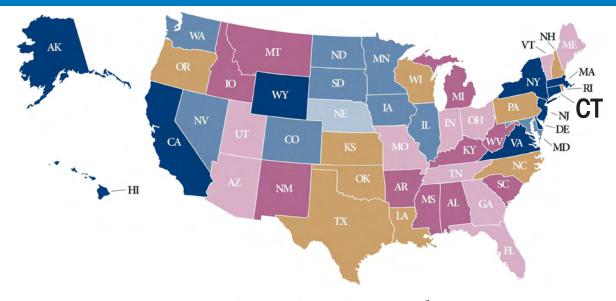


Manufacturing Value Added per Production Worker

Rank	State	Value Added per Worker	Rank	State	Value Added per Worker
1	Wyoming	\$536,332	26	Illinois	\$237,621
2	Louisiana	\$452,846	27	Ohio	\$235,678
3	Delaware	\$362,788	28	New Mexico	\$234,041
4	Oregon	\$351,437	29	Minnesota	\$233,963
5	Texas	\$326,156	30	Montana	\$231,891
6	Connecticut	\$313,625			
7	Arizona	\$309,779	31	Kansas	\$231,183
8	New Jersey	\$296,859	32	West Virginia	\$226,525
9	California	\$292,558	33	Nebraska	\$217,683
10	Massachusetts	\$287,429	34	Michigan	\$215,539
			35	Alabama	\$214,015
11	North Carolina	\$284,164	36	Kentucky	\$213,362
12	Maryland	\$283,776	37	Vermont	\$213,280
13	Washington	\$283,435	38	Maine	\$213,238
14	Indiana	\$272,545	39	South Carolina	\$211,658
15	Nevada	\$271,562	40	Georgia	\$206,034
16	lowa	\$263,064			
17	Virginia	\$262,045	41	Hawaii	\$205,863
18	New York	\$259,551	42	Rhode Island	\$205,766
19	Oklahoma	\$254,263	43	Idaho	\$204,550
20	Pennsylvania	\$246,198	44	Missouri	\$203,463
	·		45	New Hampshire	\$199,412
21	Utah	\$246,086	46	Wisconsin	\$196,840
22	Colorado	\$244,883	47	Mississippi	\$190,923
23	Florida	\$241,110	48	South Dakota	\$178,292
24	North Dakota	\$238,396	49	Arkansas	\$170,633
25	Tennessee	\$237,665	50	Alaska	\$152,040
		. ,		U.S. Average	\$255,683

Source: U.S. Census Bureau, Annual Survey of Manufacturing, 2008

Connecticut Workers are Highly Productive



Per Capita Gross State Product

			- 1			
Rank	State		Productivity per Capita	Rank	State	Productivity per Capita
1	Wyoming		\$68,980	26	Pennsylvania	\$44,013
2	Delaware		\$68,452	27	Oregon	\$43,299
3	Alaska		\$65,441	28	Wisconsin	\$43,215
4	Connecticut		\$64,635	29	North Carolina	\$42,431
5	New York		\$55,944	30	Oklahoma	\$41,708
6	New Jersey		\$55,464			, ,
7	Massachusetts		\$55,384	31	Vermont	\$40,913
8	Virginia		\$51,816	32	Indiana	\$40,891
9	Hawaii		\$51,291	33	Ohio	\$40,828
10	California		\$51,171	34	Utah	\$40,560
			. ,	35	Georgia	\$40,206
11	Washington		\$50,769	36	Missouri	\$40,042
12	Maryland		\$50,320	37	Florida	\$39,758
13	Colorado		\$50,283	38	Maine	\$38,908
14	Minnesota		\$49,503	39	Arizona	\$38,868
15	North Dakota		\$49,273	40	Tennessee	\$38,834
16	Illinois		\$48,829			
17	Nebraska		\$48,112	41	New Mexico	\$37,221
18	Nevada		\$47,862	42	Michigan	\$36,952
19	lowa		\$47,303	43	Montana	\$36,876
20	South Dakota		\$47,155	44	Kentucky	\$36,289
				45	Alabama	\$36,073
21	Louisiana		\$46,388	46	Arkansas	\$35,238
22	Texas		\$46,190	47	South Carolina	\$35,001
23	Rhode Island		\$45,420	48	Idaho	\$34,937
24	New Hampshire		\$44,845	49	West Virginia	\$34,809
25	Kansas		\$44,318	50	Mississippi	\$32,488
					U.S. Average	\$46,093
Source:	U.S. Bureau of Economic	Analysis,	2009		-	

Section Four

International Business Hub

Connecticut's Competitiveness ia a Global Draw

Rank	Country	GDP per Capita
4	Liaghtanatain	¢100.100
1	Liechtenstein	\$122,100
2	Qatar	\$121,000
3	Luxembourg Bermuda	\$79,500
4		\$69,900
5	Norway	\$57,600
6	Singapore	\$53,900
7 8	Kuwait	\$51,200 \$50,700
9	Connecticut Brunei	
10	United States	\$49,900
11	Andorra	\$46,000
12	Cayman Islands	\$44,900 \$43,800
13	Hong Kong	\$42,700
14	Switzerland	\$41,200
15	United Arab Emirates	\$40,000
16	Australia	\$39,900
17	Iceland	\$39,400
18	Netherlands	\$39,400
19	Austria	\$39,200
20	Bahrain	\$38,800
21	Canada	\$38,100
22	Ireland	\$37,700
23	Sweden	\$37,700
24	Belgium	\$36,800
25	Denmark	\$35,900
26	Greenland	\$35,900
27	Falkland Islands	\$35,400
28	Germany	\$34,200
29	United Kingdom	\$34,200
30	Finland	\$34,100
31	Japan	\$32,600
32	France	\$32,500
33	Taiwan	\$32,000
34	European Union	\$31,900
35	Greece	\$31,000
36	Monaco	\$30,000
37	Italy	\$29,900
38	Spain	\$29,300
39	The Bahamas	\$28,600
40	Israel	\$28,600

U.S. Foreign Subsidiaries in Connecticut

ABB **ACE GROUP** AIR LIQUIDE ALCATEL-LUCENT ALLIANZ AREVA INC. ARKEMA INC. BAE SYSTEMS, INC. **BAYER** BIC CORP. **BOEHRINGER INGELHEIM BRIDGESTONE AMERICAS** COVIDIEN DEUTSCHE TELEKOM/T-MOBILE FUJI PHOTO FILM INC. GKN AEROSPACE INC. **GLAXOSMITHKLINE HONDA HSBC** ING NÈSTLE USA, INC. OLDCASTLE INC. **PHILIPS** REED ELSEVIER REXAM ROYAL BANK OF SCOTLAND SANOFI-AVENTIS U.S. **SIEMENS SODEXO** SWISS RE AMERICA HOLDING CORP. THE NIELSEN COMPANY (US), INC. THOMSON REUTERS THULE, INC. THYSSENKRUPP ELEVATOR CORP. TYCO UNILEVER XL CAPITAL GROUP

ZURICH NORTH AMERICA

Source: Organization for International Investment

Connecticut has Excellent Access to World Markets

Access

to World

Markets

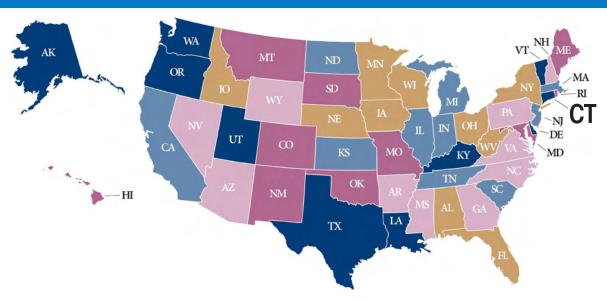
Connecticut's strategic link between New York City and Boston provides excellent access to European and Canadian markets. Exports by Connecticut companies totaled nearly \$14 billion in 2009, giving it a per capita ranking of eighth nationally. Roughly 52 percent of these exports went to Canada and Europe. Transportation equipment is the largest export at \$6.4 billion and supports roughly two of five transportation equipment manufacturing jobs in Connecticut.

Foreign-based corporations employ nearly 100,000 people and invest \$13.6 billion in Connecticut. Connecticut has proven to be an attractive location for international employers, ranking the state 18th in the United States in the number of employees of U.S. subsidiaries. The relative portion of jobs in the state supplied by U.S. subsidiaries remains significant, providing the livelihood for more than 5 percent of Connecticut's private sector workforce. Connecticut ranks fourth in the country in the share of its workforce hired by U.S. subsidiaries.

Bradley International Airport, Connecticut's largest commercial airport located just north of the capital city of Hartford, was used by more than 5.3 million passengers in 2009. Bradley ranks 60th among the U.S. airports in the number of passengers and 33rd in tonnage of freight. Nonstop service from Bradley is provided to 31 destinations with over 226 daily flights, including service to Puerto Rico, Canada and Mexico. Connecting flights are readily available to Europe and worldwide locations for travelers who want the convenience of a user-friendly international airport.

Connecticut serves world markets through five seaports: New London, New Haven, Bridgeport, Stamford and Norwalk. Together these ports handle approximately 18 million short tons of freight. Rail service is available across much of the state and nearly nine million tons of cargo carried by rail in Connecticut. Passenger rail service provides easy access to New York City and Boston. Train ridership was approximately 38 million passengers.

Connecticut is a Leading Exporter



Per Capita Exports

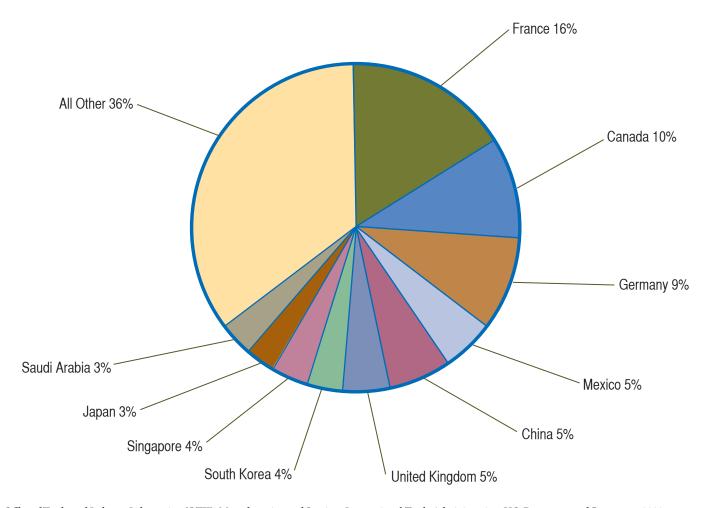
			Ziip oi		
Rank	State	Per Capita Exports	Rank	State	Per Capita Exports
1	Washington	\$7,781	26	Nebraska	\$2,712
2	Louisiana	\$7,261	27	West Virginia	\$2,652
3	Texas	\$6,577	28	Alabama	\$2,624
4	Vermont	\$5,178	29	Florida	\$2,529
5	Delaware	\$4,871	30	Idaho	\$2,508
6	Alaska	\$4,682			·
7	Kentucky	\$4,091	31	Georgia	\$2,416
8	Connecticut	\$3,973	32	North Carolina	\$2,323
9	Oregon	\$3,897	33	New Hampshire	\$2,311
10	Utah	\$3,712	34	Pennsylvania	\$2,252
			35	Nevada	\$2,146
11	South Carolina	\$3,615	36	Mississippi	\$2,140
12	Massachusetts	\$3,578	37	Arizona	\$2,126
13	Indiana	\$3,566	38	Virginia	\$1,910
14	North Dakota	\$3,390	39	Arkansas	\$1,823
15	Michigan	\$3,275	40	Wyoming	\$1,702
16	Tennessee	\$3,253			
17	California	\$3,249	41	Maine	\$1,692
18	Illinois	\$3,224	42	Maryland	\$1,619
19	Kansas	\$3,163	43	Missouri	\$1,590
20	New Jersey	\$3,129	44	Rhode Island	\$1,420
			45	South Dakota	\$1,244
21	lowa	\$3,006	46	Oklahoma	\$1,197
22	New York	\$3,006	47	Colorado	\$1,168
23	Wisconsin	\$2,958	48	Montana	\$1,080
24	Ohio	\$2,955	49	New Mexico	\$632
25	Minnesota	\$2,949	50	Hawaii	\$435
				U.S. Average	\$3,440

Source: U.S. Dept. of Commerce, Office of Trade and Information, 2009

Destination of Connecticut's Exports

Connecticut's Major Trading Partners

Rank	Destination	Exports (\$ Millions)
1	France	\$2,217
2	Canada	\$1,445
3	Germany	\$1,306
4	Mexico	\$757
5	China	\$753
6	United Kingdom	\$648
7	South Korea	\$518
8	Singapore	\$507
9	Japan	\$484
10	Saudi Arabia	\$438
11	All Other	\$4,905
	World	\$13,979

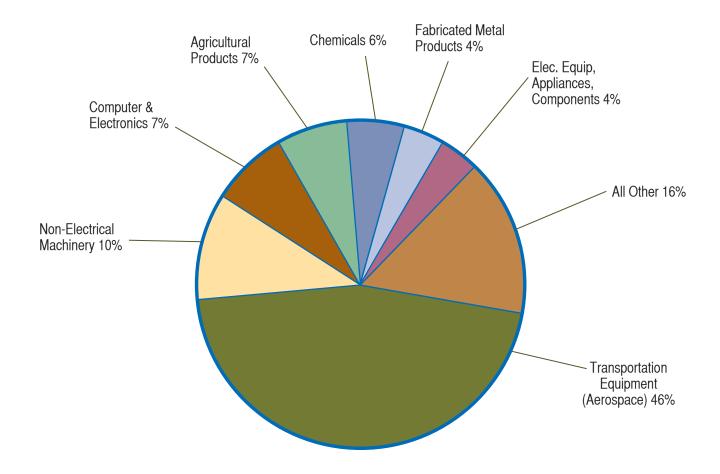


Source: Office of Trade and Industry Information (OTII), Manufacturing and Services, International Trade Administration, U.S. Department of Commerce, 2009

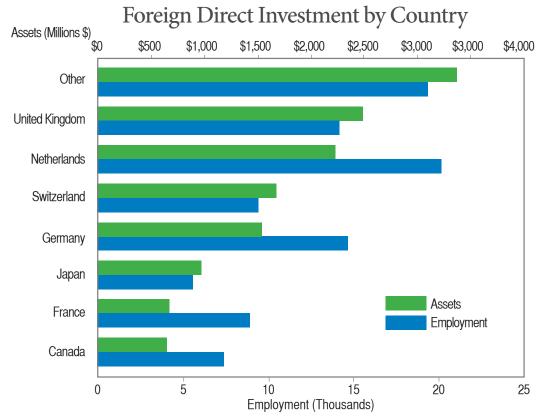
Connecticut's Major Export Industries

Aerospace and Transportation Lead Connecticut's Exports

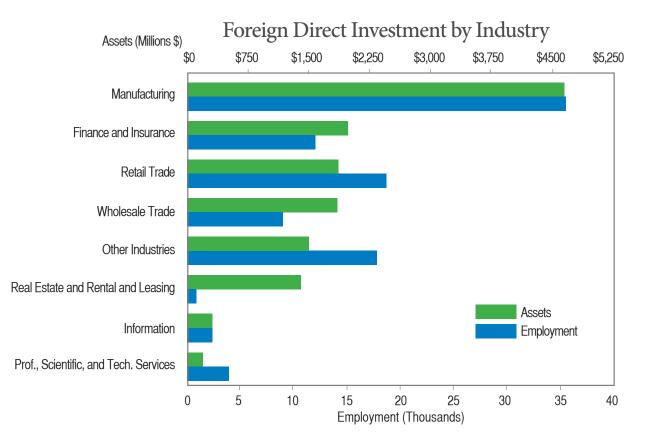
Rank	Industry	Exports (\$ Millions)
1	Transportation Equipment (Aerospace)	\$6,428
2	Non-Electrical Machinery	\$1,439
3	Computer & Electronic Products	\$1,038
4	Agricultural Products	\$983
5	Chemicals	\$833
6	Fabricated Metal Products	\$547
7	Electrical Equipment, Appliances & Components	\$490
8	All Other	\$2,220
	Total All Industries	\$13,979



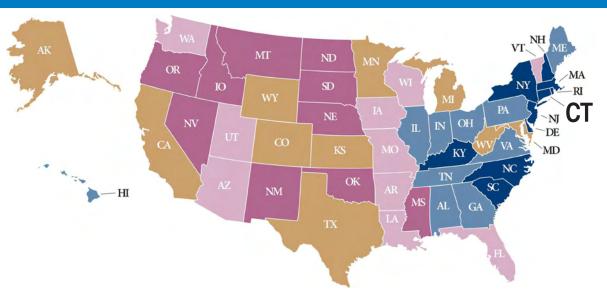
Connecticut Attracts Foreign Direct Investment



Source: Bureau of Economic Analysis, 2007



Connecticut has Strong International Ties



Connecticut is a Leader in Foreign Direct Employment

				O	1	4	
Rank	State	Share of Employ- ment from Foreign Investments	F	Rank	State		Share of Employ- ment from Foreign Investments
1	Delaware	5.9%		26	California		3.4%
2	South Carolina	5.3%		27	Michigan		3.2%
3	New Jersey	5.1%		28	Minnesota		3.1%
4	Connecticut	5.0%		29	Colorado		3.0%
5	New Hampshire	5.0%		30	West Virginia		2.8%
6	Massachusetts	4.8%					
7	Rhode Island	4.7%		31	Washington		2.8%
8	North Carolina	4.7%		32	Vermont		2.7%
9	Kentucky	4.6%		33	Missouri		2.7%
10	New York	4.6%		34	Wisconsin		2.7%
				35	Arkansas		2.7%
11	Hawaii	4.5%		36	Florida		2.7%
12	Indiana	4.5%		37	lowa		2.6%
13	Tennessee	4.3%		38	Utah		2.6%
14	Pennsylvania	4.1%		39	Louisiana		2.5%
15	Illinois	4.1%		40	Arizona		2.4%
16	Virginia	4.0%					
17	Maine	3.9%		41	Nebraska		2.3%
18	Ohio	3.9%		42	Nevada		2.3%
19	Georgia	3.8%		43	Oregon		2.3%
20	Alabama	3.7%		44	North Dakota		2.1%
				45	Mississippi		2.0%
21	Maryland	3.7%		46	Oklahoma		1.9%
22	Kansas	3.6%		47	New Mexico		1.9%
23	Texas	3.5%		48	Idaho		1.8%
24	Alaska	3.5%		49	Montana		1.5%
25	Wyoming	3.4%		50	South Dakota		1.4%
					U.S. Average		3.6%

Source: U.S. Bureau of Economic Analysis, 2007

Connecticut is Centrally Located Between Boston and New York

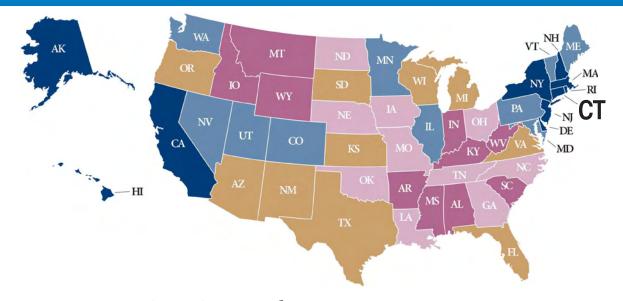


Overall State Scoring on Energy Efficiency

Rank	State	Energy Efficiency Score	Rank	State	Energy Efficiency Score
1	California	44.5	25	North Carolina	16.0
2	Massachusetts	39.0	27	Ohio	15.5
3	Connecticut	37.5	28	Arizona	15.0
4	Oregon	36.5	29	New Mexico	14.5
5	New York	34.5	30	Montana	13.5
6	Vermont	33.5			
7	Washington	33.0	31	Indiana	12.0
8	Minnesota	30.5	32	Kentucky	11.5
9	Rhode Island	27.5	33	Virginia	10.0
10	Maine	26.0	33	Michigan	10.0
			35	South Dakota	9.0
11	Wisconsin	24.0	36	South Carolina	8.5
11	Maryland	24.0	37	Tennessee	8.0
13	New Hampshire	23.0	38	Kansas	7.5
13	New Jersey	23.0	38	Oklahoma	7.5
15	Pennsylvania	22.0	40	Arkansas	7.0
16	Colorado	21.0			
16	Nevada	21.0	40	Missouri	7.0
18	lowa	20.0	40	Louisiana	7.0
19	Hawaii	19.0	43	Georgia	6.5
20	Idaho	18.5	44	Alaska	6.0
			44	West Virginia	6.0
20	Delaware	18.5	46	Nebraska	4.5
22	Florida	16.5	47	Alabama	3.0
22	Utah	16.5	48	Mississippi	2.0
22	Texas	16.5	48	North Dakota	2.0
25	Illinois	16.5	50	Wyoming	1.0
				U.S. Average*	17.1

Source: American Council for Energy Efficient Economy, 2009 *Average of states

Connecticut Companies Get More for Their Electricity Dollar

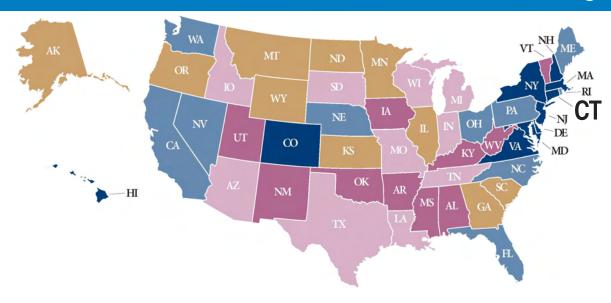


Gross State Product per Megawatt Hour

Rank	State	GSP per Megawatt Hour	Rank	State	GSP pe Megawat Hour
1	New York	\$7,945	26	South Dakota	\$3,368
2	Alaska	\$7,576	27	Florida	\$3,290
3	Connecticut	 \$6,983	28	Oregon	\$3,282
4	California	\$6,887	29	Arizona	\$3,263
5	Massachusetts	\$6,531	30	Kansas	\$3,106
6	Hawaii	\$6,145			
7	Rhode Island	\$6,058	31	North Carolina	\$3,077
8	New Jersey	\$5,899	32	lowa	\$2,983
9	New Hampshire	\$5,467	33	Ohio	\$2,958
10	Delaware	\$5,263	34	Georgia	\$2,943
			35	Nebraska	\$2,890
11	Colorado	\$4,768	36	Louisiana	\$2,823
12	Vermont	\$4,432	37	Missouri	\$2,818
13	Illinois	\$4,382	38	Oklahoma	\$2,602
14	Maryland	\$4,316	39	North Dakota	\$2,514
15	Maine	\$4,258	40	Tennessee	\$2,420
16	Utah	\$3,894			
17	Minnesota	\$3,821	41	Indiana	\$2,382
18	Nevada	\$3,729	42	Montana	\$2,342
19	Washington	\$3,696	43	Idaho	\$2,207
20	Pennsylvania	\$3,679	44	Arkansas	\$2,131
			45	Wyoming	\$2,116
21	New Mexico	\$3,626	46	South Carolina	\$1,939
22	Michigan	\$3,617	47	Mississippi	\$1,923
23	Virginia	\$3,606	48	Alabama	\$1,895
24	Texas	\$3,526	49	West Virginia	\$1,802
25	Wisconsin	\$3,429	50	Kentucky	\$1,674
				U.S. Average	\$3,781

Source: U.S. Department of Energy and U.S. Bureau of Economic Analysis, 2008.

Connecticut is a Leader in Communications Technologies

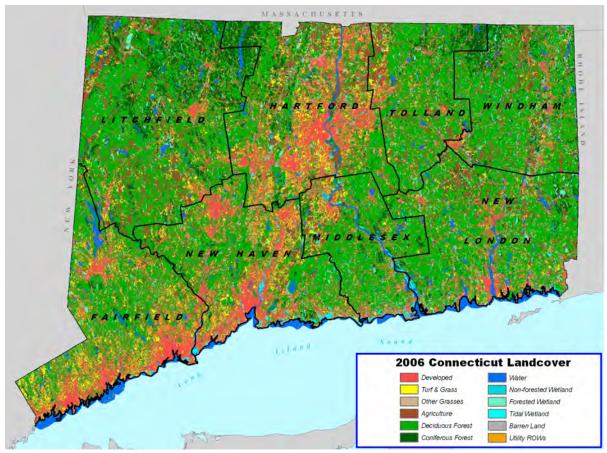


High Speed Connections per One Million People

	O	•		 -		•	
Rank	State		High Speed Connections	Rank	State		High Speed Connections
1	New Jersey		405,961	26	Wyoming		328,342
2	Connecticut		400,236	27	Alaska		325,522
3	Massachusetts		397,335	28	North Dakota		321,162
4	Maryland		387,548	29	Minnesota		317,748
5	Hawaii		386,802	30	Georgia		316,050
6	New York		380,372				
7	New Hampshire		377,495	31	Arizona		312,799
8	Delaware		376,622	32	Wisconsin		309,012
9	Virginia		370,345	33	Texas		307,929
10	Colorado		367,968	34	South Dakota		305,768
				35	Louisiana		302,369
11	Florida		365,233	36	Idaho		293,289
12	Washington		358,966	37	Michigan		288,028
13	Rhode Island		358,803	38	Missouri		287,257
14	Nevada		350,948	39	Tennessee		285,877
15	North Carolina		346,378	40	Indiana		281,139
16	California		345,787				
17	Maine		344,020	41	Oklahoma		280,459
18	Nebraska		340,638	42	lowa		279,560
19	Ohio		339,172	43	Utah		279,393
20	Pennsylvania		336,215	44	New Mexico		274,819
				45	Vermont		270,510
21	South Carolina		333,313	46	Kentucky		269,127
22	Illinois		332,089	47	Alabama		264,032
23	Oregon		330,955	48	Arkansas		252,113
24	Montana		330,567	49	West Virginia		249,053
25	Kansas		330,310	50	Mississippi		208,828
					U.S. Average		332,973

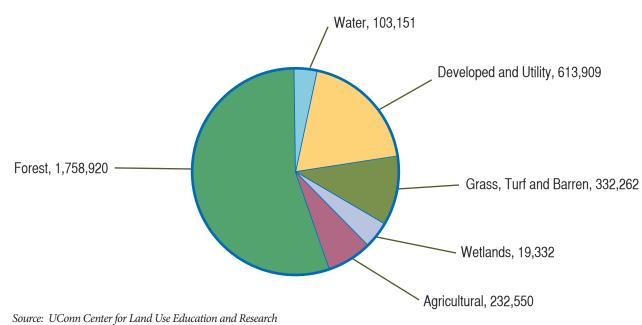
Connecticut Land Cover

Land Usage in Connecticut



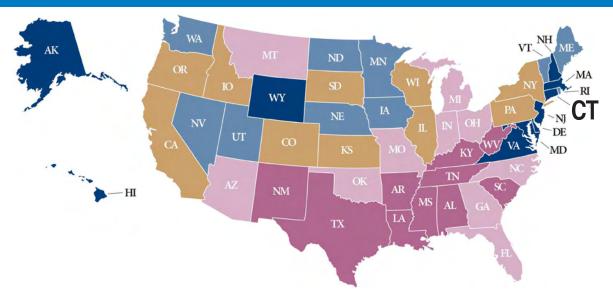
Source: UConn Center for Land Use Education and Research, 2006

Acres



Section Six Quality of Life Section Six Quality of Life

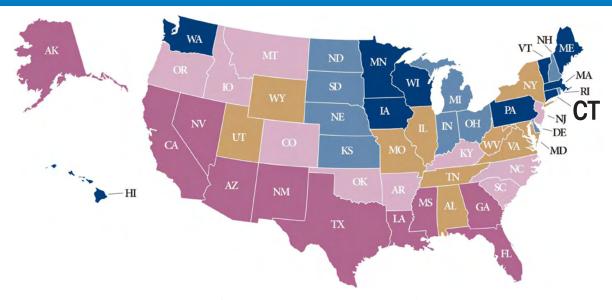
Connecticut's Poverty Rate is Well Below National Average



Percent Poverty

Rank	State		Percent in Poverty	Rank	State		Percent in Poverty
1	New Hampshire		8.5%	26	California		14.2%
2	Alaska		9.0%	26	New York		14.2%
3	Maryland		9.1%	26	South Dakota		14.2%
4	Connecticut		9.4%	29	Idaho		14.3%
4	New Jersey		9.4%	29	Oregon		14.3%
6	Wyoming		9.8%				
7	Massachusetts		10.3%	31	Indiana		14.4%
8	Hawaii		10.4%	32	Missouri		14.6%
9	Virginia		10.5%	33	Florida		14.9%
10	Delaware		10.8%	34	Montana		15.1%
				35	Ohio		15.2%
11	Minnesota		11.0%	36	Michigan		16.2%
12	Vermont		11.4%	36	Oklahoma		16.2%
13	Rhode Island		11.5%	38	North Carolina		16.3%
13	Utah		11.5%	39	Arizona		16.5%
15	North Dakota		11.7%	39	Georgia		16.5%
16	lowa		11.8%				
17	Maine		12.3%	41	South Carolina		17.1%
17	Nebraska		12.3%	41	Tennessee		17.1%
17	Washington		12.3%	43	Texas		17.2%
20	Nevada		12.4%	44	Louisiana		17.3%
				45	Alabama		17.5%
20	Wisconsin		12.4%	46	West Virginia		17.7%
22	Pennsylvania		12.5%	47	New Mexico		18.0%
23	Colorado		12.9%	48	Kentucky		18.6%
24	Illinois		13.3%	49	Arkansas		18.8%
25	Kansas		13.4%	50	Mississippi		21.9%
					United States		14.3%

Connecticut Residents are Insured



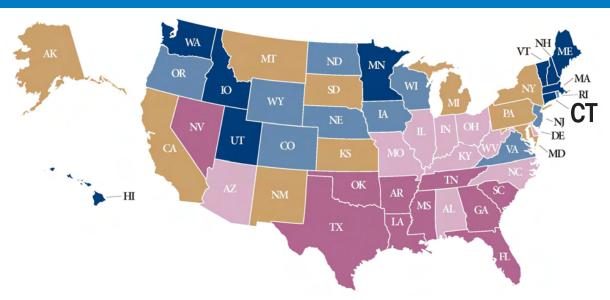
Percent of Population with Health Insurance

Totalit of top anation with the interest and							
Share Covered with Health Insurance							
86.2%							
86.1%							
85.8%							
85.6%							
85.5%							
85.0%							
85.0%							
84.9%							
83.9%							
83.7%							
83.5%							
83.4%							
83.1%							
83.0%							
82.4%							
82.3%							
81.8%							
81.5%							
81.5%							
80.9%							
80.4%							
79.9%							
79.5%							
77.0%							
75.1%							
84.5%							

Source: U.S. Census, American Community Survey. Number and percent in poverty in past 12 months, 2009

Section Six **Section Six** Quality of Life Quality of Life

Connecticut's Residents are Healthy

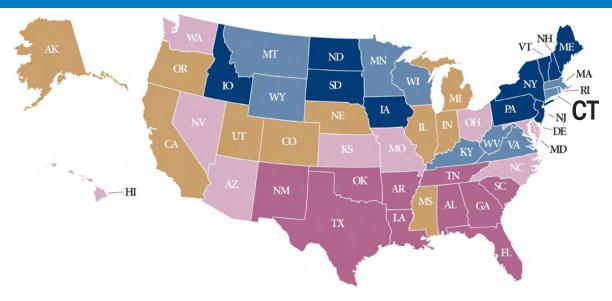


State Health Score

Rank	State		Score	Rank	State	Score
1	Vermont		24.8	26	Maryland	3.4
2	Hawaii		21.6	27	Michigan	2.0
3	New Hampshire		19.9	28	Pennsylvania	2.0
4	Minnesota		18.8	29	New Mexico	1.7
5	Utah		18.2	30	Alaska	1.3
6	Massachusetts		17.7			
7	Connecticut		17.5	31	Illinois	0.0
8	Idaho		16.1	32	Ohio	0.7
9	Maine		15.3	33	Arizona	0.4
10	Washington		14.9	34	Indiana	-0.6
				35	Delaware	-1.6
11	Rhode Island		0.0	36	North Carolina	-3.2
12	North Dakota		12.5	37	Kentucky	-3.6
13	Nebraska		12.0	38	Missouri	-4.9
14	Wyoming		11.8	39	West Virginia	-5.0
15	lowa		11.6	40	Alabama	-7.0
16	Oregon		11.3			
17	Wisconsin		10.3	41	Georgia	-7.8
18	New Jersey		9.8	42	Nevada	-7.9
19	Colorado		9.7	43	Arkansas	-8.1
20	Virginia		9.0	44	Oklahoma	-8.1
				45	Florida	-8.9
21	South Dakota		7.5	46	Texas	-9.0
22	Kansas		6.7	47	Tennessee	-9.7
23	Montana		6.5	48	South Carolina	-10.7
24	California		5.3	49	Mississippi	-15.0
25	New York		3.8	50	Louisiana	-15.2
_		2005			U.S. Average*	0.0

Source: United Health Foundation, 2008

Connecticut is a Safe Place



Crimes per 100,000 Population

Rank	State	Crimes	Rank	State	Crimes
1	South Dakota	1,905	26	Mississippi	3,235
2	North Dakota	2,133	27	Michigan	3,335
3	Idaho	2,217	28	Indiana	3,449
4	New Hampshire	2,321	29	Utah	3,488
5	New York	2,321	30	Alaska	3,579
6	New Jersey	2,391		1	
7	Maine	2,523	31	Ohio	3,603
8	Vermont	2,533	32	Kansas	3,608
9	Pennsylvania	2,582	33	Nevada	3,758
10	lowa	2,588	34	Maryland	3,791
			35	Missouri	3,877
11	Connecticut	2,634	36	Hawaii	3,936
12	Virginia	2,656	37	Arizona	3,965
13	Montana	2,718	38	Delaware	3,986
14	Massachusetts	2,761	39	Washington	3,998
15	Kentucky	2,771	40	North Carolina	4,072
16	West Virginia	2,823			
17	Rhode Island	2,863	41	Oklahoma	4,075
18	Wisconsin	2,865	42	Georgia	4,093
19	Wyoming	2,866	43	Alabama	4,222
20	Minnesota	2,885	44	Arkansas	4,291
			45	New Mexico	4,355
21	Colorado	3,004	46	Louisiana	4,415
22	Nebraska	3,043	47	Tennessee	4,422
23	California	3,204	48	Florida	4,453
24	Oregon	3,222	49	Texas	4,506
25	Illinois	3,234	50	South Carolina	4,559
				United States	3,466

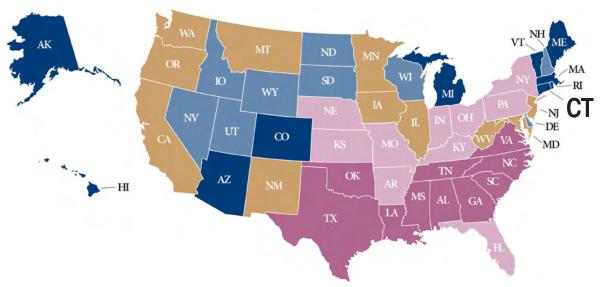
Source: Federal Bureau of Investigation, Crime in the United States, 2009

^{*}Scores indicate the percentage a state is above or below the national norm. Eighteen components are in the index, including prevalence of smoking, infectious disease rates, immunization coverage, death rates and others.

Section Six

Quality of Life

Connecticut's Climate is Temperate with Few Weather Disasters



Billion Dollar Weather Events

Rank	State	Events	Rank	State	_	Events
1	Alaska	1-3	26	Illinois		13-15
1	Hawaii	1-3	26	lowa		13-15
3	Connecticut	4-6	26	Maryland		13-15
3	Maine	4-6	26	West Virginia		13-15
3	Massachusetts	4-6	30	California		16-20
3	Michigan	4-6				
3	Rhode Island	4-6	30	Indiana		16-20
3	Vermont	4-6	30	Kansas		16-20
9	Arizona	7-9	30	Nebraska		16-20
9	Colorado	7-9	30	New York		16-20
			30	Ohio		16-20
9	Nevada	7-9	30	Pennsylvania		16-20
9	New Hampshire	7-9	37	Arkansas		21-25
9	North Dakota	7-9	37	Kentucky		21-25
9	South Dakota	7-9	37	Missouri		21-25
9	Utah	7-9	40	Florida		26-30
9	Wisconsin	7-9				
9	Wyoming	7-9	40	Georgia		26-30
18	Delaware	10-12	40	Louisiana		26-30
18	Idaho	10-12	40	Oklahoma		26-30
			40	South Carolina		26-30
18	Minnesota	10-12	40	Virginia		26-30
18	Montana	10-12	46	Alabama		31-35
18	New Jersey	10-12	46	Mississippi		31-35
18	New Mexico	10-12	46	North Carolina		31-35
18	Oregon	10-12	46	Tennessee		31-35
18	Washington	10-12	46	Texas		31-35
				U.S. Mode		7-9

Source: U.S. Department of Commerce, NOAA. National Climate Data Center, Billion Dollar Events, 1980 through 2009 *Events and dollar impacts are frequently spread over a number of states.

Connecticut Data, Buildings and Sites

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